#### **Comprehensive Resource Management**

A holistic view

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## Comprehensive Resource Management

- ➤ Resource Management is frequently addressed only in "project" sized bites, never as a "program"
- ➤ The current OSPI and Department of Commerce funding creates an opportunity to initiate a comprehensive resource plan
- Comprehensive resource planning will reap benefits in improved facilities, lower utility costs, and a reduction in future capital project costs for years to come



## Elements of a Comprehensive Approach

#### ➤ Ongoing Activities

- \* Resource management
- \* Maintenance management
- \* Personnel management
- \* Systems management

#### ➤ Project Based Activities

- \* ESPC Projects
- \* Capital Projects



#### Resource Conservation Management

- ➤ Efficient Operations and Behavioral Changes
  - \* Small adjustments save a lot of energy and money with minimal impact to occupants
- Organizational Participation
  - Direction and support from upper-level management
  - \* Institutional wisdom from the trenches
  - \* Designated person to coordinate Resource Conservation Manager
- > Partnership
- >Audit, Evaluate, Re-evaluate, Communicate



## Resource Management

#### ➤ Resource Accounting

- Tracking and trending
  - > Identify outliers, unexplained changes, billing errors, rate changes
- \* Graphing and communicating results
- Sub-metering & Interval Data
  - > Analyze consumption by end use (lighting, plugload, HVAC)
  - > Like-space comparison
  - > Daily peak loads and demand leveling
  - > Existing sub meters often not used



#### Resource Conservation Management

#### ➤ New way of doing business

- \* Federal and State Attention
  - > Call for energy conservation and independence
  - > Greenhouse Gas reduction and EnergyStar™ requirements
- \* Budget Crisis
  - > Less money spent on utilities, more on jobs and programs
  - > RCM pays for itself; additional savings reinvested in conservation
- \* Economic Recovery
  - > Established conservation ethic
  - > New employee orientation: "This is how we do things here."



## Maintenance Management

- Maintenance Management Systems
- Smart purchasing and system replacement
  - \* High efficiency motors
  - \* Toilets
  - \* Irrigation systems
  - \* Lights
  - \* Chillers, boilers, heat pumps
- ➤ Trending of HVAC Systems
  - \* Weekly review of system trend data can save 10% or more off utility bills by itself, and greatly improve comfort



## Personnel Management

- ➤ The right person in the right place
  - \* Resource Conservation Manager
  - \* Utility bill analysis
  - \* HVAC technician to review system logs
  - \* Consider departmental assignments "Plumber in charge of water savings"
- ➤ Training
- > Incentivizing



# Systems Management

- Metering & verification of individual energy using systems
  - \* M&V can be set up by an ESCO
  - \* Ongoing activities can be done by HVAC personnel
  - \* Metering of individual systems is a critical element





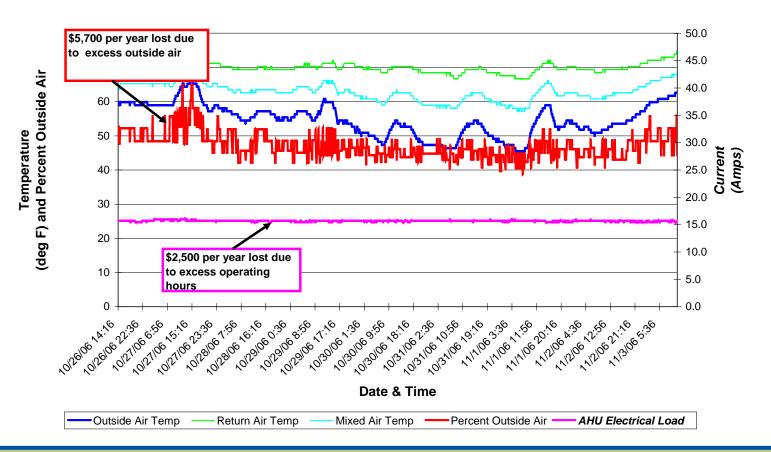
# Systems Management

- ➤ System commissioning for not only capital and ESCO projects, but on an ongoing basis
  - \* Most systems require commissioning at least every five years
  - \* It is important that commissioning include field verification by trained personnel, and include system trending (metering)



# System Metering

# B-Building Air Handling Unit Temperature Profile





# **Energy Savings Performance Contracting**

#### ➤What is ESPC?

- \* The most cost-effective process for completing building energy upgrades
- \* A means to use utility savings to pay all project costs
- \* A partnership of the owner, the ESCO (energy service company) and the GA Energy Team
- ➤ The current opportunity regarding ESPC funding
  - \* OSPI funding
  - \* Commerce funding



## **Energy Savings Performance Contracting**

- ➤ What can be done with ESPC projects through the leveraging of these grant funds
  - \* "Standard" upgrades
    - > Lighting, controls, boilers, chillers, heat pumps, water conservation, irrigation systems
  - \* "Shell" improvements
    - > Windows, doors, roofs?
  - \* Sustainable systems
    - Solar thermal and PV, ground source heat pumps, even small wind?



# **Energy Savings Performance Contracting**

- ➤ What else can be done with ESPC projects through the leveraging of these grant funds
  - \* Ongoing maintenance of savings
    - > Monitoring/Metering & Verification
    - > Building sub-metering
    - > Ongoing commissioning
    - > Maintenance management system setup?



## Capital Projects

#### ➤ Renovations

- \* If energy using system are involved, consider using ESPC
  - Capital funding can be leveraged with grant funds to create a larger project with more energy savings and improvements
  - > The benefits of ESPC can improve the project
    - Guaranteed costs, savings and performance
    - Use of preselected contractors
    - Use of your choice of equipment

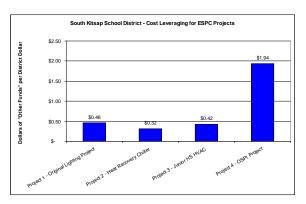
#### New construction

\* Standards (codes, efficiency standards, etc) do not create efficient buildings or systems – People do! (or don't...)



#### Now is the time for action!

- > A unique need
  - National security
  - Economic and fiscal tightening
  - \* Need to retain jobs in public facilities, and create jobs in the economy
- A unique opportunity to use ESPC to leverage yourself into a comprehensive resource plan
  - \* Save 30% to 40% off your utility bills and keep it off!
  - \* Receive grant funds and incentives to pay \$2 for every \$1 you invest



\* Use this as an opportunity to create a long term plan, and start the implementation immediately!